Investment manager	Fund name	Asset class	Does the mandate confer voting rights?	Who casts the votes? (investment manager or proxy firm)	Significant votes made over the reporting period
Invesco Perpetual	Global Targeted Return	Diversified growth fund	Yes	Proxy firm	See Appendix 1
UBS	UBS Life World Quality Companies Index Fund	Passive equities	No - UBS votes on behalf of the Life Funds, not on behalf of the client	Investment manager	See Appendix 1
UBS	UBS Life World Equity Optimised Volatility Index Fund	Passive equities	No - UBS votes on behalf of the Life Funds, not on behalf of the client	Investment manager	See Appendix 1
UBS	UBS Life Developed World Equity Fundamentally Weighted Index Fund	Passive equities	No - UBS votes on behalf of the Life Funds, not on behalf of the client	Investment manager	See Appendix 1
M&G	M&G Alpha Opportunities Fund	Absolute return bond fund	No	n/a	See Appendix 1
M&G	M&G Secured Property Income Fund	Long-lease property	No	n/a	n/a
R&M	Segregated Portfolio	Liability driven investment	No	n/a	n/a
R&M	Equity Derivative Overlay Strategy	Structured Equity	No	n/a	n/a
LGIM	Future World Global Equity Index Fund	Equity	Yes	LGIM	See Appendix 1
LGIM	LGIM Synthetic Leveraged Credit Fund	Credit Default Swaps	No	n/a	n/a
Insight	Insight Secured Finance II Fund	Structured Credit	No	n/a	n/a

Invesco		I	ı	I	I	T	I	ı	I	I
	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5	Vote 6	Vote 7	Vote 8	Vote 9	Vote 10
Company name	Citigroup Inc.	China Oilfield Services Limited	Booking Holdings Inc.	AerCap Holdings NV	easyJet Plc	ASM International NV	AMP Ltd.	easyJet Plc	International Consolidated Airlines Group SA	Suofeiya Home Collection Co., Ltd.
' '	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership	>1% IVZ Ownership
resolution	Report on Lobbying Payments and Policy	Approve Provision of Guarantees for Other Parties	Provide Right to Act by Written Consent	Authorize Board to Exclude Preemptive Rights from Share Issuances Under Item 9.a	Remove Johan Lundgren as Director	Authorize Board to Exclude Preemptive Rights from Share Issuances	Ratify Past Issuance of Shares to Existing and New Institutional Investors	Approve Capital Raising	Approve Share Capital Increase	Approve Provision of Guarantee
Manager voted	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
voting decision	this resolution is	At this time we support this proposal as there is no significant known issues concerning the nominees and the company.	providing	A vote FOR this proposal is warranted because it is in line with commonly used safeguards regarding volume and duration.	A vote AGAINST these resolutions is warranted as the dissident has not provided sufficient evidence that removing four key directors will leave the board and the company better positioned to deal with the current crisis.	A vote FOR this proposal is warranted because it is in line with commonly used safeguards regarding volume and duration.	implementation of the company's	A vote FOR this resolution is warranted. The capital raise will strengthen the Company's balance sheet as part of the Company's response to the impact of COVID-19, helping the Company in its recovery and long-term growth	Based on our engagement with the company on this capital increase, we are supportive.	A vote FOR is merited because no concerns have been identified.
On which criteria has	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ	>1% IVZ

the Investment	Ownership and									
Manager assessed	Includes Key	Part Of ESG	Includes Key	Includes Key	Includes Key	Includes Key				
this vote to be "most	ESG proposal	Watchlist	ESG proposal	ESG proposal	ESG proposal	ESG proposal				
significant"?										

	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5	Vote 6	Vote 7	Vote 8	Vote 9	Vote 10
Company name	Tesco PLC	Pearson Plc	Barclays plc	Barclays plc	Wolters Kluwer NV	Facebook, Inc.	Facebook, Inc.	Exxon Mobil Corporation	Chevron Corporation	Royal Dutch Shell Plc
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	-	-	-	-	-	-	-	-	-	-
Summary of the resolution	Approve Remuneration Report	Re-elect Michael Lynton as Director	Approve Barclays' Commitment in Tackling Climate Change	Approve ShareAction Requisitioned Resolution	Approve Remuneration Policy for Management Board	Elect Director Peggy Alford	Elect Director Andrew W Houston	Elect Director Darren W. Woods	Report on Climate Lobbying Aligned with Paris Agreement Goals	Request Shell to Set and Publish Targets for Greenhouse Gas (GHG) Emissions
How the Investment Manager voted	Against Management Recommendation s	Against Management Recommendation s	In line with Management Recommendation s	Abstained from voting	Against Management Recommendation s	Against Management Recommendation s	Against Management Recommendation s	Against Management Recommendation s	Against Management Recommendation s	Abstained from voting
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	Yes, company informed	Company not advised prior to meeting date	Yes, company informed	Yes, company informed	Company not advised prior to meeting date	Company not advised prior to meeting date	Company not advised prior to meeting date	Company not advised prior to meeting date	Company not advised prior to meeting date	Yes, company informed
Rationale for the voting decision	We do not support retrospective amendments of the vesting conditions of executive incentive plans.	The nominee holds a significant number of positions on the boards of listed companies, raising concerns over their ability to commit sufficient time to the role.	shall be	The company has subsequently published it's strategy in regards to financing of companies linked to climate change, and we are reviewing that information.	The company has not provided disclosure on the actual performance relative to the targets to fully understand how payouts relate to individual performance metrics.	Nominee is considered to be affiliated to Mr Zuckerberg and there is insufficient independent counterbalance to the Chair/CEO on the Board.	Nominee is considered to be affiliated to Mr Zuckerberg and there is insufficient independent counterbalance to the Chair/CEO on the Board.	The Company has not shown sufficient progress against our defined climate related engagement objectives since the start of dialogue in September 2018	We support proposals that require issuer to report information concerning their potential liability from operations that contribute to global warming, their goals in reducing these emissions, their policy on climate risks with specific reduction targets where such targets are not overly restrictive, and the degree to which a company is in line with its industry sector's	The Company already substantially meets the resolution. However, continued development on the details of Scope 3 ambitions is needed.

									2 degrees glide path.	
Manager assessed this vote to be "most	percentage of votes against management exceeded 25% of votes cast. Vote was not passed	exceeded 25% of	voting action following	Relevance of voting action following engagement progress	Aggregate % of votes against (49.7%)	0	Progress of company action	Relevance of voting action following engagement progress	votes in support advisory shareholder	Relevance of voting action following engagement progress

M&G AOF

	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5	Vote 6	Vote 7	Vote 8	Vote 9	Vote 10
Company name	Punch Taverns Finance B	The Unique Pub Finance Company PLC	Intu Properties PLC	PINNACLE BIDCO PLC	VALLOUREC 6.375 151023 EUR	Intu Metrocentre Finance PLC	Intu Properties PLC	Marston's Issuer PLC	VALLOUREC SA SR UNSECURED REGS 10/22 6.625	Ardagh Packaging Fin PLC / Ardagh Hldgs USA INC
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Summary of the resolution	Related to COVID impact. Without covenant relief an event of default would likely have occurred in the short term.	Related to COVID impact. Without covenant relief an event of default would likely have occurred in the short term.	The meetings were arranged to approve the consent solicitation votes which made some material changes to the structure that would fit under the definition of "Potential impact on financial outcome on future company performance".	The consent was to approve changes to the indenture to be allowed to increase the fixed basket component of the credit facilities basket to £145 million from £80 million. This was following the £100m equity injection from Sponsor's Leonard Green Partners. The RCF was also upsized by £50 million and extended until August 2024 with the leverage-based springing covenant waived until 30 September 2022.	allow a French mediator to be appointed to facilitate a financial restructuring of	Consent Solicitation in relation to new super senior money going into the structure and granting a temporary waiver in respect of certain existing events of default. The new money will provide the resources to allow the centre to be managed through the current prevailing uncertainty and also provide the resources for adapting and reconfiguring existing space to attract new uses and occupiers (i.e. defend the asset in a volatile market).	documentation. The August consent solicitation did not amend one of the many structural waterfalls in the debt documents - the voluntary disposal of properties waterfall - to take account of the new money required to fund operational costs for the next two quarters (ie additional liquidity facility). This meant that		Consent to a new financial structure for the company	

	1		ı		1	ı	I	I	I	I
							occurs.			
How the Investment Manager voted	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Rationale for the voting decision	The amendment was necessary to prevent an imminent breach of a financial covenant.	The amendment was necessary to prevent a likely breach of a financial covenant in the later part of this year. A consent fee was offered on the final proposal, and it seems that management viewed the consent as necessary to support a refinancing at the parent level.	If the votes didn't pass, the SGS will have had to file for insolvency which would have resulted in lower recoveries for Bondholders versus the alternative.	A minimum liquidity covenant of £30 million will be used during the waiver period. Liquidity was improved to £297m after these transactions. PURGYM is a business which we have been supportive of and also took part in their recent € new issuance this month.	consent in order to maximise bondholder recoveries through a restructuring.	Failure to consent to the provision of new money may have resulted in a fire sale of the asset, which would not have been in investors' interests.	intended and the amendment is purely technical in nature. We	We viewed these as reasonable requests in light of the circumstances and failure to grant the waivers would likely have triggered an EoD	M&G one of only four Steering Co institutions that negotiated the restructuring on behalf of other lenders.	Granted post engagement with management via the IA.
On which criteria has the Investment Manager assessed this vote to be "most significant"?										

	Vote 11	Vote 12	Vote 13	Vote 14	Vote 15	Vote 16	Vote 17	Vote 18	Vote 19	Vote 20
Company name	Intu Properties PLC	ABP Finance PLC	ADLER Real Estate AG	Marston's Issuer PLC	Manchester Airport Group Funding PLC	Greene King PLC	CPUK Finance Limited	CPUK FINANCE LTD 3.69 -VAR 28/02/2047 GBP	Cabot Financial (Luxembourg) SA	Vallourec SA
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Summary of the resolution	The Intu events were related to permitted switching in and out assets into the SGS structure (met transaction document criteria requirements),	transition from LIBOR to SONIA	Request to waive the 101 change of control clause following the takeover by Ado	Related to COVID impact.	Waiver request relating to COVID-19 impact.	Related to COVID impact	Related to COVID impact.	Related to COVID impact.	The action by the company regarding its funding resulted in a two notch upgrade by us and the agencies as it brought Encore (Cabot's parent) and Cabot into the same funding programme and so was supportive for bond prices. The programme also gives Cabot better access to funding and at a lower cost.	permission to allow a French mediator to be appointed to facilitate a financial restructuring of the company
How the Investment Manager voted	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendations	In line with Management Recommendation s	In line with Management Recommendation s	Voted against	Voted against	In line with Management Recommendation s	In line with Management Recommendation s
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	N/A	N/A	N/A	N/A	N/A	N/A			N/A	N/A
Rationale for the voting decision	there are three Series of Intu SGS notes, these were all Significant.		We thought it was sensible to grant the waiver to avoid potential liquidity issues at	Without covenant relief an event of default would likely have occurred in the	Granted as shareholders injected £300mn of equity with a work fee.	Without covenant relief an event of default would likely have occurred in the	We felt the request was too wide ranging, not essential and set a bad precedent	We felt the request was too wide ranging, not essential and set a bad precedent		M&G voted in favour of the consent in order to maximise bondholder

	Adler.	short term.	short term.	on covenant waivers.	on covenant waivers.	recoveries through a restructuring.
2019 ABP could be considered "significant" as it was somewhat high profile as the first CS used to transition from LIBOR to SONIA						

	Vote 21	Vote 22	Vote 23	Vote 24	Vote 25	Vote 26	Vote 27	Vote 28	Vote 29	Vote 30
Company name	INTU METROCENTRE FINANCE SR SECURED12/28 4.125	Intu Metrocentre Finance PLC	INTU (SGS) FINANCE PLC SR SECURED REGS 03/28 3.875	Intu Properties PLC	Intu Metrocentre Finance PLC	INTU METROCENTRE FINANCE SR SECURED12/28 4.125		VALLOUREC SA SR UNSECURED REGS 10/23 6.375	Vallourec SA	MARSTONS ISSUER PLC SR SECURED 10/31 VAR
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	100%	100%			100%	100%	100%	100%	100%	100%
Summary of the resolution	The issuer was seeking a covenant waiver due to COVID impacts on their business	The issuer was seeking a covenant waiver due to COVID impacts on their business	No comment	No comment	In relation to a proposed director appointment which was previously set out in the MAA (Master Amendment Agreement) dated 29/10/2020 and supplemented in 29/12/2020).	In relation to a proposed director appointment which was previously set out in the MAA (Master Amendment Agreement) dated 29/10/2020 and supplemented in 29/12/2020)	financial structure for the company,			
How the Investment Manager voted	In line with Management Recommendation s	In line with Management Recommendation s			In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s	In line with Management Recommendation s
Where the Investment Manager voted against	N/A	N/A			N/A	N/A	N/A	N/A	N/A	N/A

management, did they communicate their intent to the company ahead of the vote?									
Rationale for the voting decision	We viewed the waiver as necessary to prevent a near term event of default.	We viewed the waiver as necessary to prevent a near term event of default.				M&G one of only four Steering Co institutions that negotiated the restructuring on behalf of other lenders.	M&G one of only four Steering Co institutions that negotiated the restructuring on behalf of other lenders.	M&G one of only four Steering Co institutions that negotiated the restructuring on behalf of other lenders.	failure to grant relief would have led to an event of default on the bonds. Consent was granted as request was reasonable in light of the current situation.
On which criteria has the Investment Manager assessed this vote to be "most significant"?				This CS itself was not significant but linked to a previous determination in the 06/01/21 CS which was significant (see above).	This CS itself was not significant but linked to a previous determination in the 06/01/21 CS which was significant (see above).				

	Vote 31	Vote 32	Vote 33	Vote 34	Vote 35	Vote 36	Vote 37	Vote 38
	MARSTONS ISSUER PLC SR SECURED REGS07/32 VAR	Intu Properties PLC	Marston's Issuer PLC	Vallourec SA				
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	100%	100%		100%				

Summary of the resolution	Request for covenant relief due to COVID shutdown of the pub estate,	No comment	Related to COVID impact	consent to a new financial structure for the company		
How the Investment Manager voted	In line with Management Recommendation s		In line with Management Recommendation s	In line with Management Recommendation s		
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	N/A		N/A	N/A		
Rationale for the voting decision	failure to grant relief would have led to an event of default on the bonds. Consent was granted as request was reasonable in light of the current situation.		Without covenant relief an event of default would likely have occurred in the short term.	M&G one of only four Steering Co institutions that negotiated the restructuring on behalf of other lenders.		
On which criteria has the Investment Manager assessed this vote to be "most significant"?						

LGIM

	Vote 1	Vote 2	Vote 3	Vote 4	Vote 5	Vote 6	Vote 7	Vote 8	Vote 9	Vote 10
Company name	Qantas Airways Limited	International Consolidated Airlines Group	Imperial Brands plc	Pearson	SIG plc.	Barclays	Mitchells & Butlers	SSP Group plc	Future plc	Medtronic plc
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Summary of the resolution	Resolution 3 Approve participation of Alan Joyce in the Long-Term Incentive Plan Resolution 4 Approve	Resolution 8: Approve Remuneration Report' was proposed at the company's annual shareholder	Resolutions 2 and 3, respectively, Approve Remuneration Report and Approve Remuneration	Resolution 1: Amend remuneration policy was proposed at the company's special shareholder	Resolution 5: Approve one-off payment to Steve Francis proposed at the company's special shareholder meeting held on	Commitment in	Resolution 1: Authorise Issue of Equity in Connection with the Open Offer Resolution 2: Authorise Issue of Shares	Resolutions 3 and 4: Approve Remuneration Policy and Restricted Share Plan (RSP) Resolutions 15- 17: Approve	Resolution 3: Approve Remuneration Report Resolution 4: Approve Remuneration Policy Resolution	Resolution 3 Advisory Vote to Ratify Named Executive Officers' Compensation.

	Remuneration Report.	meeting held on 7 September 2020.	Policy.	meeting, held on 18 September 2020.	9 July 2020.	ShareAction Requisitioned Resolution	Pursuant to the Open Offer at a Discount to Middle Market Price Resolution 3: Authorise Implementation of Open Offer	general share issuance authorities	10: Re-elect Hugo Drayton Resolution 18: Approve Value Creation Plan	
How the Investment Manager voted	LGIM voted against resolution 3 and supported resolution 4.	We voted against the resolution.	LGIM voted against both resolutions.	We voted against the amendment to the remuneration policy.	We voted against the resolution.	LGIM voted for resolution 29, proposed by Barclays and for resolution 30, proposed by ShareAction.	LGIM voted against all three resolutions.	LGIM voted Against the introduction of the RSP (Item 4) and the Remuneration Policy (Item 3). We also voted against the share issuance authorities (Items 15-17) given that we considered that the company had misused similar authorities during the previous year.	LGIM voted against the resolutions.	LGIM voted against the resolution.
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	Given our engagement, LGIM's Investment Stewardship team communicated the voting decision directly to the company before the AGM and provided feedback to the remuneration committee.	LGIM publicly communicates its vote instructions in monthly regional vote reports on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.	LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.	three weeks prior	three weeks prior	vote instructions in monthly regional vote reports on its website with the rationale for all votes against management. It is our policy not to engage with our investee	vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is	three weeks prior	vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior	LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to shareholder meeting topics.
Rationale for the voting decision	The COVID crisis has had an impact on the	The COVID-19 crisis and its consequences	The company appointed a new CEO during	Pearson issued a series of profit warnings under	wanted to grant	The resolution proposed by Barclays sets out	Given the current COVID restrictions and	Issue 1 – remuneration- based Many	The company proposed a bonus scheme	Following the end of the financial year, executive

Australian airline company's financials. In light of this, the company raised significant capital to be able to execute its recovery plan. It also cancelled dividends. terminated employees and accepted government assistance. The circumstances triggered extra scrutiny from LGIM as we wanted to ensure the impact of the COVID crisis on the company's stakeholders was appropriately reflected in the executive pay package. In collaboration with our Active Equities team. LGIM's Investment Stewardship team engaged with the Head of Investor Relations of the company to express our concerns and understand the company's views. The voting decision ultimately sat with |€2.75 billion at the Investment Stewardship team. We supported the balance sheet. remuneration The

on international 2020, who was transport have granted a negatively significantly impacted this higher base airline salary than his company's predecessor, A financial higher base performance and salary has a business model. consequential At the end of ripple effect on March 2020. short- and long-LGIM addressed | term incentives. a private letter to as well as the company to pension state our support | contributions. during the pandemic. We company did not also encouraged apply best the board to practice in demonstrate relation to postrestraint and discretion with its guidelines as executive outlined by both remuneration. As LGIM and the a result of the Investment crisis, the Association. An company took up incoming CEO with no previous support under various government schemes. The CEO experience at a FTSE100 company also announced a 30% cut to its workforce. On or himself the capital allocation front, set a base salary the company at the level, or decided to higher, of an withdraw its outgoing CEO dividend for with multiple 2020 and sought vears of such shareholder experience. approval for a Further, we rights issue of would expect companies to its 2020 AGM in adopt general order to best practice strengthen its standards. Prior

Further, the

to the AGM, we

engaged with the

its previous CEO. Yet shareholders have been continuously supportive of the company, believing that there is much value to be gained from new leadership and a fresh approach to their strategy. However, the company decided be a cash to put forward an all-or-nothing proposal in the form of an amendment to exit shareholding the company's remuneration policy. This resolution at the extraordinary general meeting (EGM) was seeking experience in the shareholder specific sector, or approval for the grant of a coinvestment award, an company, should have to prove her unusual step for a UK company, beforehand to be vet if this resolution was not passed the company confirmed that the proposed new CEO would not take up the CEO role. This is an unusual approach and many shareholders felt backed into a corner, whereby

a one-off award its long-term of £375,000 for plans and has work carried out the backing of over a two-month | ShareAction and period (February co-filers. We are April), The CEO particularly agreed to invest grateful to the £150,000 of this Investor Forum payment in for the significant acquiring shares role it played in in the business. coordinating this and the outcome. remaining £225.000 would

payment. The

payment was

successfully

completing a

exercise to

improve the

liquidity of the

business. The

one-off payment

was outside the

scope of their

remuneration

of his existing

remuneration.

and therefore

shareholder

support for its

payment, LGIM

generally support

payments. We

believe that the

committee should

directors have a

remuneration

policy in place

remuneration

ensure that

executive

that is

they were keen

needed

does not

one-off

policy and on top

capital-raising

additional

subject to

their impact on this pub & restaurant company's financials, the company sought shareholder approval for an equity raise through an underwritten Open Offer in March 2021. Three of the company's major shareholders came together and consolidated their holdings under a new holding company, likelihood of Odyzean Limited. vesting, we They together hold approximately 55% of the issued share capital of Mitchells & Butlers and therefore the majority of votes. As well as taking up their own share of the Open Offer, the concert party committed to underwrite any remaining offer shares not taken up by existing shareholders. We opposed Open Offer given our concerns about the influence of the newly incorporated holding company, committee

that could award companies, especially those its chief operating in executive just over £40m. The sectors particularly hard-Value Creation hit by COVID-19, Plan could pay have in the last stock-based year sought to introduce awards annually over three years alternative longterm share to employees. incentives. based on total Where shareholder performancereturn and based awards dividends. We are replaced with had concerns time-vested around the shares (restricted potential increase these are shares), which in total quantum. exhibit a higher as the proposed plan does not comply with expect the award LGIM's pay opportunity to be policy. We did significantly not engage with reduced to take the company as account of the we have clearly increased value. set out our Institutional expectations on quidelines note a remuneration in minimum 50% our principles discount as an document. We appropriate voted against the payments. starting point. remuneration However, best report and policy market practice as we did not consider there to has since evolved to take be sufficient account of any iustification for substantial the proposed reduction in the increase to the share price year-LTIP, and the on-year to ensure proposed plan that potential does not comply windfall gains with LGIM's when the market published pay recovers are policy. We voted avoided. At SSP against the value Group, whilst the creation plan due remuneration to the potential increase in total

directors were granted a special, one-off award of stock options to compensate for out up to £95m in no bonus being paid out during the financial year. LGIM voted against the oneoff payment as we are not supportive of one-off awards in general and in particular when awarded to compensate for a payment for which the performance criterion/criteria were not met. Prior to the AGM we engaged with the company and clearly communicated our concerns over one-off

report (resolution for the company Odyzean Limited, proposed a 50% remuneration company appropriate for quantum of pay. 4) given the report for the outlining what our to appoint a new their role and over our investee discount, it did We voted against executive salary financial year to concerns over CEO, but were level of company's not further the chair of the cuts, short-term 31 December the remuneration not happy with responsibility. governance and reduce the award remuneration incentive 2019 was also structure were. the plan being This should the interests of size despite the committee as we cancellations and submitted to a We also proposed. negate the need minority share price not have current and the CEO's shareholder indicated that we However. for additional investors. This having previous voluntary decision vote. We were publish specific shareholders one-off concern was sufficiently concerns with the to defer the concerned about remuneration were not able to payments. In this heightened by recovered, remuneration vesting of the the level of quidelines for vote separately instance, there the lingering below plans. long-term bonus payments, UK-listed on the two were other 50% of the preannouncement of incentive plan which are 80% companies and distinctly different factors that were expected pandemic price. (LTIP), in light of to 90% of their keep items, and felt taken into changes to the Thus, the the pandemic. salary for current remuneration forced to accept consideration. structure and proposed award However, our executives and consultants up to a less-than-ideal The size of the independence of size would concerns as to 100% of their date with our remuneration additional the board as actually be larger the quantum of salary for the thinking. structure for the payment was a stated in the than the number the 2021 LTIP departing CEO. new CEO. LGIM concern because prospectus. of pre-COVID We noted that grant remained, spoke with the it was for work LGIM would have shares previously chair of the board especially given the executive carried over a expected a fair offered under the the share price at directors took a earlier this year, two-month traditional rights LTIP, despite its the date of the on the board's 20% reduction to period, yet was issue to protect likelihood of grant and the their basic salary succession plans equivalent to minority vesting having remuneration from 1 April andprogress for 65% of his fullinvestors. We increased the new CEO. committee not 2020. However. time annual also noted that dramatically. whilst the being able to We also salary. £225,000 the concert party Issue 2 - share discussed the exercise bonuses were was to be paid in was able to buy issuances discretion on determined at shortcomings of cash at a time deeply without adequate LTIPs, which is the end of the company's when the discounted shareholder against best February 2020 current company's shares without protections At a practice. We and paid in remuneration liquidity position paying a control capital raising by voted against respect of the policy. We also was so poor that premium through SSP Group in resolution 3 to financial vear spoke with the it risked their underwriting June 2020 - in signal our end to chair directly breaching of the open offer. the height of the concerns. December 2019. before the EGM. covenants of a coronavirus LGIM would and relayed our revolving credit pandemic – the have expected concerns that the facility and company issued the remuneration performance therefore needed additional capital to raise additional committee to conditions were through a legal exercise greater weak and should funding through a structure that highly dilutive discretion in light be re-visited, to bypassed of the financial strengthen the share issue. shareholder presituation of the financial emption rights. company, and underpinning of also to reflect the the new CEO's stakeholder award. We also asked that the experience post-exit (employees and shareholders). shareholding Over the past requirements few years, we were reviewed to

have been closely engaging with the company, including on the topic of the succession of the CEO and the board chair, who were long- tenured. This engagement took place privately in	
with the company, including on the topic of the succession of the CEO and the board chair, who were long-tenured. This engagement took place with the expectations for UK companies. In the absence of any changes, LGIM took the decision to vote against the against the amendment to the remuneration policy.	
company, including on the topic of the succession of the CEO and the board chair, who were long- tenured. This engagement took place UK companies. In the absence of any changes, LGIM took the decision to vote against the against the amendment to the remuneration policy.	
including on the topic of the succession of the CEO and the board chair, who were long-tenured. This engagement took place	
topic of the succession of LGIM took the the CEO and the board chair, who were long-tenured. This engagement took place	
succession of the CEO and the board chair, who were long-tenured. This engagement took place	
the CEO and the board chair, who were long- amendment to tenured. This engagement took place decision to vote against the against the the remuneration policy.	
board chair, who were long- amendment to the remuneration engagement took place against the against the amendment to the remuneration policy.	
were long- tenured. This engagement took place amendment to the remuneration policy.	
tenured. This engagement policy.	
engagement policy. took place	
took place	
privately in	
meetings with	
the board chair	
and the senior	
independent	
director. This	
eventually led to	
a success, as	
the appointment	
of a new CEO to	
replace the long-	
standing CEO	
was announced	
in January 2020.	
A new board	
chair: an	
independent	
non-executive	
director, was	
also recently	
appointed by the	
board. He will be	
starting his new	
role in January	
2021.	
	, it is
On which criteria has It highlights the LGIM considers We are Pearson has had The vote is high- Since the We have taken Ahead of the Pearson has had beginning of the Investment and It highlights the Pearson has had beginning of the Investment and It highlights the Investment and Investment and It	
the Investment challenges of this vote concerned over strategy profile and beginning of the the rare step of AGM, there had profile vote, contrary	
Manager assessed factoring in the significant as it the ratcheting up difficulties in controversial. year there has opposing a been rumblings which has such a practice in the significant as it the ratcheting up difficulties in controversial.	
this vote to be "most impact of the illustrates the of executive pay; recent years and been significant capital raise from investors degree of general as the control of the illustrates the of executive pay; recent years and the control of the con	
significant"? COVID situation importance for and we believe is a large and client interest in given our serious regarding the controversy that pay prince	
into the executive investors of executive well-known UK our voting concerns for proposed RSP there is high particular	
remuneration monitoring our directors must company. Given intentions and minority award size. But client and/or award on	-off
package. investee take a long-term the unusual engagement shareholders' more importantly, public scrutiny. awards,	
companies' view of the approach taken activities in rights. the move away especially	if they
responses to the company in their by the company relation to the from are to	
COVID crisis. decision-making and our 2020 Barclays performance- compens	
process, hence outstanding AGM. We thank based share forgone p	yment.
the request for concerns, we our clients for incentive to time-	

deem this vote to be significant.	their patience and understanding while we	based awards, which vest subject to no further
	undertook sensitive	performance targets, is
	discussions and	concerning and
	negotiations in	can set a
	private. We	dangerous
	consider the	precedent if not
	outcome to be	appropriately
	extremely	discounted. The
	positive for all	high vote against
	parties: Barclays,	the standard
	ShareAction and	share issuance
	long-term asset	authority (Item
	owners such as	15) demonstrates
	our clients.	shareholders'
		concern with
		capital raises that
		may lead to
		shareholders
		suffering dilution.

LGIM

	Vote 11	Vote 12	Vote 13	Vote14	Vote 15	Vote 16	Vote1 7	Vote 18	Vote 19	Vote 20
Company name	Olympus Corporation	Fast Retailing Co. Limited	Samsung Electronics	Amazon	AmerisourceBerg en Corporation	Cardinal Health	Luckin Coffee inc.	The Procter & Gamble Company (P&G)	Tyson Foods	Walgreens Boots Alliance, Inc.
Approximate size of fund's/mandate's holding as at the date of the vote (as % of portfolio)	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Summary of the resolution	Resolution 3.1: Elect Director Takeuchi, Yasuo at the company's annual shareholder meeting held on 30 July 2020.	Resolution 2.1: Elect Director Yanai Tadashi.	Resolution 2.1.1: Elect Park Byung-gook as Outside Director Resolution 2.1.2: Elect Kim Jeong as Outside Director Resolution 3: Elect Kim Sun-uk	Shareholder resolutions 5 to 16	Resolution 3: Advisory Vote to Ratify Named Executive Officers' Compensation	Resolution 3, Advisory Vote to Ratify Named Executive Officers' Compensation.	Resolution 4: Remove Director Charles Zhengyao Lu proposed at the company's special shareholder meeting held on 5th July 2020.	Resolution 5 Report on effort to eliminate deforestation.	Resolution 4: Report on Human Rights Due Diligence	Resolution 3: Advisory vote to ratify named executive officer's compensation.

			as Outside Director to Serve as an Audit Committee Member							
How the Investment Manager voted	We voted against the resolution.	LGIM voted against the resolution.	LGIM voted against all three resolutions.	Of 12 shareholder proposals, we voted to support 10. We looked into the individual merits of each individual proposal, and there are two main areas which drove our decision-making: disclosure to encourage a better understanding of process and performance of material issues (resolutions 5, 6, 7, 8, 10, 13, 15 and 16) and governance structures that benefit long-term shareholders (resolutions 9 and 14).	LGIM voted against the resolution.	LGIM voted against the resolution.	We voted in favour of this resolution.	LGIM voted in favour of the resolution.	LGIM voted against the resolution.	We voted against the resolution.
Where the Investment Manager voted against management, did they communicate their intent to the company ahead of the vote?	LGIM publicly communicates its vote instructions in monthly regional vote reports on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our	our investee companies in the three weeks prior to an AGM as our	LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to	vote instructions in monthly regional vote reports on its website with the rationale for all votes against management. It is our policy not to engage with our investee	to an AGM as our engagement is	vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior	vote instructions in monthly regional vote reports on its website with the rationale for all votes against management. It is our policy not to engage with our investee	vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is	LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to	LGIM publicly communicates its vote instructions on its website with the rationale for all votes against management. It is our policy not to engage with our investee companies in the three weeks prior to an AGM as our engagement is not limited to

	engagement is not limited to shareholder meeting topics.	not limited to shareholder meeting topics.	shareholder meeting topics.	engagement is not limited to shareholder meeting topics.	shareholder meeting topics.	shareholder meeting topics.	engagement is not limited to shareholder meeting topics.	shareholder meeting topics.	shareholder meeting topics.	shareholder meeting topics.
Rationale for the	Japanese	Japanese	In January 2021,	In addition to	During the same	The company	Shortly after its public listing in	P&G uses both	A shareholder- led resolution	The company's
voting decision	companies in	companies in	Lee Jae-yong,	facing a full slate	year the	paid out an	ļ.	forest pulp and		compensation
	general have	general have	the vice chairman	, ,	Company	above target	May 2019, the	palm oil as raw	requested that	committee
	trailed behind	trailed behind	of Samsung	proposals, in the	recorded a \$6.6	bonus to the CEO. the same	Chinese coffee	materials within	the company	applied discretio
	European and US		Electronics and	two months	billion charge	/	start-up, which	its household	produce a report	to allow a long-
	companies, as	US companies,	only son of the	leading up to the	related to opioid	year it recorded a	ambition of	,	on Tyson's	term incentive
	well as	as well as	former company	annual meeting,	lawsuits, its	total pre-tax	disrupting the	The company	human rights due	plan award to
	companies in	companies in	chairman, was	Amazon was on	CEO's total	charge of \$5.63		has only obtained	•	vest when the
	other countries, in	other countries	sentenced to two	the front lines of	compensation	billion (\$5.14	traditional coffee-		process. The	company had no
	ensuring more	in ensuring more	years and six	a pandemic	was	billion after tax)	shop model and	the Roundtable	pandemic	even achieved a
	women are	women are	months in prison	response. The	approximately	for expected	competing with	on Sustainable	highlighted	threshold level o
	appointed to their	appointed to	for bribery,	company was	25% higher than	l .	Starbucks in	Palm Oil for one	potential	performance.
	boards. The lack	their boards. A	embezzlement	already on the	the previous	costs during the	China, was	third of its palm	deficiencies in	This is an issue
	of women is also	lack of women	and concealment	back foot owing	year. By	fiscal year ended	accused by an	oil supply,	the application of	because
	a concern below	employed is also	of criminal	to the harsh	excluding the	30 June, 2020.	anonymous	despite setting a	its human rights	investors expect
	board level. LGIM		proceeds worth	workplace	settlement costs,	The	report of potential	goal for 100%	policies. The	pay and
	have for many	board level.	about KRW 8.6	١, ٥	the	Compensation	fraudulent	certification by	following issues	performance to
	years promoted	LGIM has for	billion. Lee Jae-	by the author of a		Committee	behaviour. This	2020. Two of	have been	be aligned.
	and supported an	1	yong was first	seminal article in	Committee	excluded the	was initially	their Tier 1	highlighted as	Exercising
	increase of	promoted and	sentenced to five	the New York	ensured	settlement costs	denied by the		giving grounds to	discretion in suc
	women on	supported an	years in prison in	Times published	executive pay	from the earnings		oil were linked to	this assessment:	a way during a
	boards, at the	increase of	August 2017 for	in 2015, which	was not impacted		company later	illegal	strict attendance	year in which the
	executive level	appointing more	using the	depicted a	by an operating	which resulted in	opened an	deforestation.	policies,	company's
	and below. On a	women on	company's funds	bruising culture.	loss of \$5.1bn	executive pay	internal	Finally, the	insufficient	earnings per
	global level we	boards, at the	to bribe the	The news of a	(on unadjusted	being boosted.	investigation with	company uses	access to testing,	share (EPS)
	consider that	executive level	impeached	string of workers	basis). LGIM has		the formation of a	mainly	insufficient social	declined by 88%
	every board	and below. On a	former President	catching COVID-	in previous years		special board		distancing, high	caused a
	should have at	global level we	Park Geun-hye.	19, the	voted against	head of pharma	committee and		line speeds and	significant
	least one female	consider that	While Lee was	company's	executives' pay	globally during	advice from	of Forest	non-	misalignment
	director. We	every board	released from	response, and	packages due to	the worst years	outside law and	Certification	comprehensive	between pay an
	deem this a de	should have at	prison, he was	subsequent	concerns over	of the opioid	forensic firms.	(PEFC) wood	COVID-19	performance.
	minimis standard.	least one female	not acquitted of	details, have all	the remuneration	crisis.	The investigation	pulp rather than	reporting.	LGIM had a
	Globally, we	director. We	the charges.	become major	structure not	Accountability	revealed	Forestry	Furthermore, it is	constructive
	aspire to all	deem this a de	Based on the	news and an	comprising a	would therefore	fabricated sales	Stewardship	believed that	engagement wit
	boards	minimis	court's verdict,	important topic	sufficient	have been	of approximately	Council (FSC)	there have been	the company in
	comprising 30%	standard.	Lee actively	for our	proportion of	expected. LGIM	\$300 million,	certified wood	over 10,000	November 2020
	women. Last year	Globally, we	provided bribes	engagements	awards assessed	has in previous	which	pulp. Palm oil	positive cases	however, it faile
	in February we	aspire to all	and implicitly	leading up to the	against the	years voted	represented	and Forest Pulp	and 35 worker	to mention the
	sent letters to the	boards	asked then	proxy vote. Our	company's	against	almost half of the	are both	deaths. As such,	application of
	largest	comprising 30%	president Park to	team has had	performance. We	executives' pay	company's 2019	considered	the company is	discretion during
	companies in the	women. In the	use her power to	multiple	voted against the	packages due to	sales. As a	leading drivers of	opening itself up	that call. We
	MSCI Japan	beginning of	help his smooth	engagements	resolution to	concerns over	result, the CEO	deforestation and	to undue human	found this
	which did not	2020, we	succession. The	with Amazon	signal our	the remuneration	and chief	forest	rights and labour	surprising given
	have any women	announced that	court further	over the past 12	concern over the	structure not	operating officer	degradation,	rights violation	the significant
	on their boards or	we would vote	commented that	months. The	overall increased	comprising a	were dismissed,	which is	risks. Tyson is	impact it had or
	at executive level,	against the chair	the independent	topics of our	compensation	sufficient	and the company	responsible for	already subject to	compensation,
	indicating that we	0	compliance	engagements	package during a		was delisted from	approximately	litigation for	which was

expect to see at least one woman on the board. One of the companies targeted was Olympus Corporation. In the beginning of 2020, we announced that we would commence voting against the chair of the nomination committee or the most senior board member (depending on the type of board structure in place) for those companies included in the TOPIX100. We opposed the election of this director in his capacity as a member of the nomination committee and the most senior member of the board, in order to signal that the company needed to take action on this issue.

nomination committee or the most senior board member (depending on the type of board structure in place) for companies included in the TOPIX100 where these standards were not upheld. We opposed the election of this director in his capacity as a member of the nomination committee and the most senior member of the signal that the company needed to act on this issue.

touched most committee aspects of ESG, established in January 2020 has yet to on social topics: become fully Governance: effective. LGIM Separation of engaged with the CEO and board chair roles, plus company ahead of the vote. the desire for However, we directors to were not satisfied participate in with the engagement company's meetings • response that **Environment:** ties have been Details about the severed. We are data concerned that transparency Lee Jae-yong committed to in continues to their 'Climate make strategic Pledge' · Social: company Establishment of decisions from workplace prison. culture. board, in order to Additionally, we employee health were not satisfied and safety The with the allegations from independence of current and the company former board and that employees are the independent worrying. directors are Amazon really able to employees have challenge consistently reported not management. LGIM voted feeling safe at against the work, that paid resolutions as the sick leave is not outside directors. adequate, and who should that the company provide only provides an independent incentive of \$2 oversight, have per hour to work collectively failed during the to remove pandemic, Also criminally cited is an convicted ongoing culture directors from the of retaliation, board. The censorship, and inaction is fear. We

indicative of a

material failure of

discussed with

Amazon the

year that the company with an emphasis recorded a \$6.6bn charge related to opioid lawsuits and a total operating loss of \$5.1 billion.

awards assessed against the company's performance. We voted against the resolution to signal our concern over the bonus payment to the CEO in the same year the company recorded the charge for expected opioid settlement.

Nasdag in June 12.5% of 2020. Two greenhouse gas Chinese emissions that regulators are contribute to investigating the climate change. issue. As a result The fact that Tier of these findings. 1 suppliers have Haode been found to Investment inc., a have links with significant deforestation shareholder of calls into the company question due (holding at the diligence and supplier audits. time approximately Only FSC 37% of unequal certification offers Covid-19, and quidance on land two Federal voting rights), beneficially tenure, workers', owned by the communities and Commission chair and indigenous founder. people's rights requested a and the special meeting maintenance of to ask for the high conservation removal of three value forests. board directors LGIM engaged including the with P&G to hear director leading its response to the internal the concerns investigation, and raised and the proposed the requests raised election of two in the resolution. outside directors. We spoke to The company representatives board proposed a from the resolution at the proponent of the meeting to seek resolution, Green to ensure the shareholder Century. In addition, we approval to remove the board engaged with the over profits. chair from the Natural Resource While the board. This Defence Counsel company has resolution was to fully put forward by understand the the majority of issues and the board as a concerns. result of the Following a findings of the round of introduced internal extensive additional investigation. engagement on policies to protect Given the the issue. LGIM employees

wrongful death of discussed, giving an employee filed the company an by the family of the deceased. Additionally. there is a United States Department of Agriculture complaint for failure to protect employees of colour who are disproportionate v affected by Trade (FTC) complaints for misleading representations about worker treatment, the nature of relationships with farmers, and conditions at poultry farms in its supply chain. LGIM believes that companies in which we invest our clients' capital should uphold their duty health and safety vesting. of employees health and safety, and code of conduct, policies in place and may have

opportunity to raise this. LGIM does not generally support the application of retrospective changes to performance conditions. Although the company was impacted by COVID. many of its shops remained open as they were considered an essential retailer. The company did not provide sufficient iustification for the level of discretion applied which resulted in the payment of 94,539 shares or approximately \$3.5m to the CEO in respect of the 2018-2020 award, which would otherwise have resulted in zero shares

Manager assessed his vote to be "most	significant as LGIM considers it	the boards of Japanese	which has such a degree of		pay structures are aligned with	pay structures are aligned with	significant given the size of the	strategy to tackle climate change	interested in the outcome of this	controversial.
nificant"?	imperative that	companies	controversy that	AGM, with: •12	company	_	scandal and the	and attracted a	vote.	
Jillicant :	the boards of	increase their	there is high	shareholder	performance and	company performance and	proposal by the	great deal of	voie.	
	Japanese	diversity.	client and/or		that certain	that certain	board to remove	client interest.		
	companies	diversity.	public scrutiny	table – the	expenses over	expenses over	the company's	Chefit interest.		
	increase their		and the sanction	largest number of	l .	which directors	chair. We also			
			vote was a result	_		have control and	note that this			
	diversity.		of a direct or	any major US	have control and influence should	influence should	scandal has			
			collaborative	company this	not be allowed to					
			engagement.	proxy season •Diverse investor	be excluded in	be excluded in	triggered important media			
			engagement.	coalitions		the calculation of	coverage. The			
				submitting and	their pay, in	their pay, in	company is			
				rallying behind	particular if these					
				the proposals,	would be	would be	China and was			
				including global,	detrimental to the					
					executive	executive	The Financial			
				investors and first		director(s) in	Times reported			
				time co-	question.	question.	that this scandal			
				filers/engagers	430000011	430000011	triggered the US			
				•Substantial			Congress			
				press coverage –			passing bills in			
				with largely			May to			
				negative			strengthen			
				sentiment related			disclosure			
				to the company's			requirements for			
				governance			foreign groups.			
				profile and its						
				initial						
				management of						
				COVID-19						
				•Multiple state						
				treasurers						
				speaking out and						
				even holding an						
				online targeted						
				pre-annual						
				meeting investor						
				forum entitled						
				'Workplace &						
				Investor Risks in						
				Amazon.com,						
				Inc.'s COVID-19						
				Response'						
				Anecdotally, the						
				Stewardship						
				team received						
				more inquires						
				related to						
				Amazon than any						
	ĺ			other company						

		this season.			
		uno coacom			